



Asset-Based 3PLs	Non-Asset-Based 3PLs
Owns physical assets (warehouses, trucks, etc.)	Does not own physical assets; relies on external partners
Less flexible; limited to own assets and services	Highly flexible; can source from a broad network of providers
More control over quality and timing	Less control over external partners' operations
Higher overhead fees due to asset ownership	Lower overhead fees due to no asset ownership
May have limitations on scalability based on assets	Highly scalable; can quickly adjust with external partners